



**Side Event on International Peer Review of Sogin Decommissioning  
and Radioactive Waste Management Programme**

**Conclusions of Mr Luca Desiata  
Sogin Chief Executive Officer**

Mr Deputy Director General,

Madam Ambassador,

Delegates,

Guests and colleagues,

I wish to express my gratitude to the Italian Government and Ambassador Accili for their full support to this project. I would also like to take the chance to commend Deputy Director General, Mr Chudakov, and the IAEA staff for their excellent collaboration with Sogin.

Nuclear decommissioning is a very complex technical activity, especially when referred to a National plan four nuclear plants of three different nuclear technologies and four research and fuel-cycle facilities.



We are honoured that our nuclear decommissioning and waste management programme, related to all the nuclear facilities of Italy, has been the first one to be submitted to the ARTEMIS Peer Review Programme.

Italy has been one of the first countries in the world to face the challenges of nuclear decommissioning, and Sogin is working to keep our country at the forefront in this field by implementing international best practices and by continuously enhancing his performances thanks, also, to the contribution of IAEA Peer Review

We are proud to hear that the main result of the ARTEMIS team is that Sogin is a company with diverse skills and a sound corporate structure. This evaluation, together with the positive work that our colleagues conducted with the IAEA team members, has improved internal motivation and has enriched our corporate values.

The ARTEMIS Peer Review provided us with new perspectives on our activities. At the same time, it helped us recognize that our experience on decommissioning and waste management can be of assistance to other countries facing similar challenges.

For this reason, we attach paramount importance to the full and thorough implementation of the ARTEMIS Peer Review recommendations, but also we are proud of the good practices identified along the process:

- A transparent, well-defined process for developing decommissioning budgets, including a robust and thorough cost-estimating model in line with international best practices;
- Effective use of proven technologies as well as novel approaches to tackling challenging scenarios;



- An experienced team that takes a proactive approach to knowledge management and to developing skills and competencies through a “Young Talents” initiative.

We strongly believe that decommissioning can give an actual contribution to the sustainable development of the energy system, provided that we strengthen the knowledge transfer among generations.

This is the reason why we are implementing a young talent programme – and we have just heard from Silvina’s presentation, one of our young talents – but also a robust “management succession plan”, in order to nurture a new generation of managers, that will lead our facilities to the brownfield and the greenfield status.

We believe that, if we want to fully achieve our targets, we will need the support of all our stakeholders and a continuous collaboration with the Agency.

In conclusion, let me express my gratitude to Mr Christophe Xerri, that provided a very effective and accurate supervision, and to the Sogin team, that worked hard on this project.

We remain fully committed to the completion of our programme, that is not only Sogin’s mission, but a strategic goal for our country and for the nuclear sector as a whole.

Thank you.